

MEGAN OLIVER

AICP + WELL AP

Urbanist & Happiness Enthusiast

443-631-0060

HELLOHAPPY.DESIGN

MEGAN@HELLOHAPPY.DESIGN

EXPERTISE

Urban Design for Well-being

Public Outreach & Participatory Design

Strategic & Implementation Planning

Graphic Design & Arts

PROFICIENCY

Adobe Creative Suite



SketchUp



Esri/ArcGIS



AutoCAD



Microsoft Office



EDUCATION

2014

Morgan State University

Master of City and Regional Planning, *Specializing in Urban Design & Sustainable Cities*

4.0 GPA

2014 American Institute of Certified Planners, Outstanding Student Award

2009

Maryland Institute College of Art

Bachelor of Fine Arts, *Environmental Design*

Dean's List 2008

2005

School of Visual Arts

Foundation & Studio

Coursework, *Interior Design*

RECENT EXPERIENCE

17+ YEARS OF EXPERIENCE

2024 to Present

Baltimore County Department of Planning | Baltimore, MD
Senior Planner

- » Usher community planning efforts in Baltimore County Council District 6, the County's most densely populated district, through community relationship building, support for special projects, and reviewing development projects
- » Crafted the newly approved Public Art on County Owned Roadways policy and now serve as program manager
- » Support the evolution and advancement of the proposed Road to Freedom Trail to connect the County's oldest Black community to the Hampton National Historic Site, a former plantation and site of enslavement
- » Successfully pursued the Smart Growth America Community Connectors grant and led the development and implementation of our team's concept for the County's first quick-build demonstration project, first achieved Complete Street, and first asphalt art project
- » Led the completion of the County's first Small Area Plan from early project planning through to Council adoption and from this effort crafted an internal development strategy for completing the County's remaining 11 Small Area Plans
- » Spearheaded and managed the creation of an internal Inclusive Engagement resource for the Department of Planning
- » Authored a Participatory Placemaking How-To Guide as a component of an in-progress community-oriented placemaking toolkit

2020 to Present

Hello Happy Design | Baltimore, MD

Independent Design, Planning, & Research Practice

- » Self-directed research into science-informed design and planning interventions that shape places and communities for improved mental well-being
- » Apply understandings from neuroscientific, psychological, and social sciences to the design of environments as a method to improve individual and community level health and well-being

2021 to 2024

Mahan Rykiel Associates | Baltimore, MD

Associate Planner

and
2014 to 2019

- » Elevated communities and places with award-winning projects and plans that employed human-centered and place-based design approaches
- » Engaged projects across the firm's practice studios to structure and facilitate meaningful and inclusive participatory design opportunities through iterative processes that fostered the public's sense of project ownership
- » Investigated social, health, economic, and environmental conditions of places as indicators of community well-being

Mahan Rykiel Associates (continued)

- » *Identified planning recommendations and design interventions that were firmly rooted in context and responded directly to the needs of people and place*
- » *Served as storyteller and visual communicator, distilling complex data, messages, and planning and design concepts into compelling renderings, illustrations, diagrams, infographics, report documents, marketing materials, and clear presentations*
- » *Created the Justice, Equity, Diversity, and Inclusivity committee that advanced the firm's understanding of and contribution to equity and belonging—both in the workplace and throughout project work*

2021-2022 **Massachusetts Institute of Technology (MIT) & Morgan State University (MSU) | Baltimore, MD & Hybrid Remote Position**

Adjunct Professor and MSU + MIT Collaboration Co-Lead

- » *Developed a co-institutional and dual-city program of study between the MSU City and Regional Planning Department (CREP) and MIT Department of Urban Studies and Planning (DUSP) to explore urban development where themes of placemaking, place-keeping, social justice, and the 'right to the city' intersect*
- » *Prepared learning materials to engage students in uncovering and reflecting upon the complex historical, political, economic, and cultural threads woven throughout the two program cities of Baltimore, MD, and Boston, MA*
- » *Coordinated the Baltimore visit itinerary to expose students to nuanced historical and contemporary perspectives of local context and to integrate the perspectives of local BIPOC planning practitioners and community shapers*
- » *Hosted student visits to Boston and Baltimore during the inaugural Spring 2022 program*

2020-2022 **Charm School Chocolate | Baltimore, MD**

Marketing Director; Retail and Kitchen Assistant

- » *Managed social media outreach, website development, email marketing, and communications for a local bean-to-bar craft chocolate maker*
- » *Designed and managed production for updated product packaging across the company's product line*
- » *Represented the company at public-facing events and festivals*

January to April 2021 **Hume / The Centre for Conscious Design | Remote Position** [Tel Aviv, Israel / London, UK]

Design & Research Assistant

- » *Facilitated widespread use of a science-informed architecture and urban design approach through the collection and presentation of research and design insights*
- » *Translated scientific insights and design concepts into compelling visuals for practitioners*
- » *Supported the development of a new online database and community*

2020 to 2022 **EnviroCollab, LLC | Baltimore, MD**

Urban Designer

- » *Augmented EnviroCollab's team of landscape architects by providing graphic support and planning management for notable projects, including the 2020 Design for Distancing pandemic response effort*

2019 to 2020 **RK&K | Baltimore, MD**

Healthy Communities Planner

- » *Engaged with residents and individuals with connected interests to identify community function, future opportunities, and actions necessary to implement change*
- » *Encouraged healthy, active transportation choices through spatial design and placemaking strategies*
- » *Co-chair, Public Engagement Taskforce*

2013 to 2014 **Baltimore Office of Sustainability | Baltimore, MD**

Sustainability Planner; AmeriCorps Service Member with Civic Works

- » *Served as lead editor and designer of the Disaster Preparedness Project and Plan (DP3), as well as the 2012 and 2013 Annual Sustainability Reports*
- » *Managed the integration of citywide planning efforts using the STAR Community Rating System as a structural framework*
- » *Created and executed a public sustainability outreach campaign using print and digital platforms*

2012 to 2013 **Morgan State University | Baltimore, MD**

Graduate Research Assistant

- » *Coordinated development of an EDA-funded Comprehensive Economic Development Strategy (CEDS) Plan for the area surrounding the Morgan State University campus*
- » *Engaged in research and analysis of Baltimore City neighborhoods*

TEACHING

- Spring 2022** MIT + MSU Collaboration, MSU Representative and Adjunct Professor
Massachusetts Institute of Technology, Department of Urban Studies and Planning DUSP, in partnership with Morgan State University City and Regional Planning Program
- Fall 2021** City and Regional Planning Studio II, Adjunct Professor
Morgan State University School of Architecture & Planning, Master of City and Regional Planning Program
- Spring 2017** Open Up Baltimore: Landscape Architecture Studio, Co-Teacher
Morgan State University School of Architecture & Planning, Master of Landscape Architecture Program

RESEARCH

- 2016** A Little Piece of Havn: How Copenhagen Redefines Waterfront Development
Founder's Travel Fund Award for Personal Research Project | Copenhagen, Denmark
» Traveled to Copenhagen to study waterfront urbanism in the re-development of Nordhavn for comparison with development in post-industrial port cities of the United States.
- 2016** Equitable + Diverse Engagement
Firm Research Initiative, Mahan Rykiel Associates | Baltimore, MD
» Led a team in identifying challenges and alternatives to conventional public participation techniques.
- 2014** Deep Ecological Urbanism: A framework for integrating science and ethics into the planning and design of human-dominated ecosystems
Graduate Dissertation, Professional Project at Morgan State University | Baltimore, MD
» Developed the Deep Ecological Urbanism framework and created a series of tools to aid planners and urban designers in applying scientific research in practice
- 2013 to 2014** Deep Ecological Urbanism: Ecology, efficiency, and ethics in urban design
Student Fellowship, Environment, Natural Resources, & Energy Division | APA National
» Reviewed existing literature in the fields of ecology, deep ecology, ecological urbanism, and urban planning to define my "Deep Ecological Urbanism" framework, folding an understanding of the principles of natural sciences, plus the ethical consideration of nature, into the planning of healthy, ecological, and equitable cities

PUBLICATIONS AS AUTHOR

- March 2026** Invisible in the City: How to Overcome a Blind Faith in Evidence-Based Design That Fails People at the Margins
Journal of Urban Design and Mental Health, 10(1). <https://doi.org/10.5281/zenodo.19389632>
- January 2021** How to Pandemic-Proof Community Service
Planning Magazine
- April 2014** Deep Ecological Urbanism: A framework for integrating science and ethics into the planning and design of human-dominated ecosystems [Capstone Project]
- May 2013** Deep Ecological Urbanism: Ecology, efficiency, and ethics in urban design [Supervised Research]

PUBLICATIONS AS CONTRIBUTOR

- Campo, D. (2016). Historic Preservation in an Economic Void: Reviving Buffalo's Concrete Atlantis. *Journal of Planning History*, March 2016. [Contributed research]
- Campo, D. (2013). *The Accidental Playground: Brooklyn Waterfront Narratives of the Undesigned and Unplanned*. New York: Fordham University Press. [Contributed artwork]

PRESENTATIONS, SPEAKING ENGAGEMENTS, + EXHIBITIONS

- 2026** **Power in Partnerships: Lessons in Finding and Creating Allies** | Panelist Presentation
Smart Growth America Champions Institute
- 2026** **The Intersection of City Planning and Public Health** | Podcast Interview
Inquire and Inspire: Exploring Connections and Community
- 2025** **You Belong on Main: How Main Streets Serve as Third Places** | Co-Presenter
Main Street Maryland Conference, Easton, MD
- 2025** **Happy Places: Shaping Healthier, More Joyful Communities** | Presenter
The Vision is Yours Placemaking Forum, Neighborhood Design Center, Mt. Ranier, MD
- 2025** **Shaping Intentional and Equitable Spaces in Baltimore and Beyond** | Moderator
Conscious Cities Festival 2025, Baltimore, MD
- 2024** **Cultivating Happier Citizens through the Planning Process** | Presenter
American Planning Association Maryland and the Maryland Planning Commissioners Association Conference, Ellicott City, MD
- 2024** **Megan Oliver on How to Plan for Happiness in Cities** | Podcast Interview
American Planning Association Podcast: Podcast: People Behind the Plans
- 2023** **Neurourbanism: How an understanding of our brains can help us design happier cities** Keynote
American Planning Association Washington State Chapter Annual Conference, Spokane, WA
- 2022** **Planning for Joy + Healing** | Co-Presenter
American Planning Association National Planning Conference, San Diego, CA
- 2022** **How to Job Hunt on Company Time** | Presenter
American Planning Association National Planning Conference, San Diego, CA
- 2022** **Top Sex Reasons to Spellcheck Your Public Documents** | Presenter
American Planning Association National Planning Conference, San Diego, CA
- 2022** **Fostering Joy with Well-Designed Places** | Presenter
Shockey Consulting Think + Drink Like a Futurist Series, Virtual
- 2021** **Experiences in Neighborhood and Community Development** | Guest Lecturer
Morgan State University, City and Regional Planning Program, Virtual
- 2021** **Rash Field: A Park for All of Baltimore** | Presenter
Baltimore Heritage, Virtual
- 2021** **Escape! Our Happy Places** | Presenter
Downtown Happy Hour, Virtual
- 2021** **InDesign for Built Environment Professionals**
Hello Happy Design, Online training
- 2021** **Using Mental Health Considerations in Designing Places** | Co-Presenter
American Planning Association National Planning Conference, Virtual
- 2021** **Design for Distancing: Reactivating Baltimore's Public Realm** | Panelist
The Nature of Cities Festival, Virtual
- 2019** **The Human Element of Planning and Design** | Co-Presenter
American Planning Association Maryland Chapter 37th Biennial Conference
- 2018** **Design 101** | Presenter
Main Street Basic Training, Elkton, MD
- 2018** **Strong Partners Develop Strong Neighborhoods** | Panelist
Maryland Economic Development Administration, Elkton, MD
- 2017** **Innovations in Planning Technology** | Co-Presenter
American Planning Association Maryland Chapter Annual Meeting and Conference, Annapolis, MD
- 2017** **Building on Strength: Creative Economic Development** | Co-Presenter
American Planning Association National Planning Conference, New York, NY
- 2016** **Get Engaged! Including Everyone in the Park Design Process** | Co-Presenter
Maryland Recreation & Parks Association, Ocean City, MD
- 2016** **Responding to Civil Unrest Through Community-led Planning** | Moderator
American Planning Association Maryland Chapter Event, Baltimore, MD
- 2014** **Navigating a Career in Planning** | Presenter
Morgan Association of Planning Students, Professional Development Institute, Baltimore, MD
- 2013** **Deep Ecological Urbanism** | Guest Lecturer
Community College of Baltimore, Horticulture Program

PROFESSIONAL RECOGNITION & AWARDS

(Including Project Awards)

Honor Award for Analysis and Planning, Leonardtown Strategic Plan Phase II (Mahan Rykiel Associates)
2023 American Society of Landscape Architects Maryland Chapter

Honor Award for Analysis and Planning, Leonardtown Strategic Plan (Mahan Rykiel Associates)
2023 American Society of Landscape Architects Maryland Chapter

Presidential Award, BLISS MEADOWS (EnviroCollab)
2021 American Society of Landscape Architects Maryland Chapter

Best in Planning, Ellicott City Watershed Master Plan (Mahan Rykiel Associates)
2021 National Association of Counties Achievement Award in Planning

Traveling Award for Innovation Excellence, Analysis and Planning, Ellicott City Watershed Master Plan (Mahan Rykiel Associates)
2021 American Society of Landscape Architects Maryland Chapter

General Design Honor Award, Rash Field Redevelopment (Mahan Rykiel Associates)
2021 American Society of Landscape Architects Maryland Chapter

Merit Award, Rock Creek East Livability Study (RK&K)
2020 American Society of Landscape Architects Maryland Chapter

Design (Unbuilt) Honor Award, Rash Field Redevelopment (Mahan Rykiel Associates)
2020 American Society of Landscape Architects Maryland Chapter

Merit Award for Design (Unbuilt) Project, Lancaster Square (Ewell Plaza) (Mahan Rykiel Associates)
2019 American Society of Landscape Architects Maryland Chapter

Analysis and Planning Merit Award, Patterson Park Master Plan (Mahan Rykiel Associates)
2016 American Society of Landscape Architects Maryland Chapter Awards

Honor Award, Lancaster Economic Development Strategic Plan (Mahan Rykiel Associates)
2016 American Society of Landscape Architects Maryland Chapter

Planning Excellence Award for a Plan Other Than a Comprehensive Plan, Lancaster Economic Development Strategic Plan (Mahan Rykiel Associates)
2015 American Planning Association, PA Chapter

Outstanding Student Award, Self
2014 American Institute of Certified Planners

CERTIFICATIONS AND TRAINING

Chesapeake Leadership Academy, 2026 Cohort
Baltimore Metropolitan Council

Community Connectors, 2025 Cohort
Smart Growth America

WELL Accredited Professional (WELL AP), 2022
International WELL Building Institute (IWBI)

Emerging Leaders Program, 2017 Cohort
Greenland and Associates

AICP Certified Planning Professional, 2015
American Institute of Certified Planners (AICP)

CONTACT ME



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[/MeganOliver](https://www.linkedin.com/in/MeganOliver)



Baltimore, Maryland

NOTE: Megan Oliver is my professional ("known as") name, while my legal name is Megan Oliver Rosen.

FULL PROJECT LIST

PROJECT NAME	LOCATION	PROJECT TYPE	ROLE
Turner Station Charrette	Baltimore County, MD	Community Plan	Support
Baltimore Sustainability Plan (Annual Updates)	Baltimore, MD	Sustainability/Community Planning	Co-Lead
Baltimore Disaster Preparedness Project & Plan	Baltimore, MD	Sustainability/Climate/Resiliency	Co-Lead
Michigan City Charrette	Michigan City, IN	Community Planning	Support
Lancaster Economic Development Strategic Plan	Lancaster, PA	Community Planning	Co-lead
Pigtown Main Street Business District Strategic Plan	Pigtown Main Street, Baltimore, MD	Main Street	Co-lead
Greater Baybrook Retail Study	Brooklyn, MD	Main Street	Co-lead
Lancaster Square (Ewell Plaza)	Lancaster, PA	Parks/Recreation/Public Space	Support
Hagerstown Arts & Entertainment Trail	Hagerstown, MD	Trail	Support
Hagerstown Washington Street Park	Hagerstown, MD	Parks/Recreation/Public Space	Co-lead
Shelby Center City Master Plan Update	Shelby, NC	Community Planning	Co-lead
Riverfront & Downtown Master Plan for Conway	Conway, NC	Community Planning	Co-lead
Holderness School Landscape Master Plan	Plymouth, NH	Education	Support
Towson University Master Plan	Towson, MD	Education	Co-lead
Ellicott City Master Watershed Master Plan	Ellicott City, MD	Community Planning	Co-lead
Stony Run Strategic Plan	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Solo Gibbs Park Master Plan	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Patterson Park Master Plan	Baltimore, MD	Parks/Recreation/Public Space	Support
Pikesville Armory Visioning Plan	Baltimore County, MD	Parks/Recreation/Public Space	Co-lead
Jonestown Jewish Museum Master Plan	Baltimore, MD	Community Planning	Support
CC Jackson Park Master Plan	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Skatepark of Baltimore	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Baltimore Hebrew Congregation	Baltimore, MD	Religious	Support
Rash Field Redevelopment	Baltimore, MD	Parks/Recreation/Public Space	Support
Last Mile Gateway Park East Baltimore (Wolfe and Gay Park Placemaking (Food Hub))	Baltimore, MD	Parks/Recreation/Public Space	Support
Catonsville Courthouse	Catonsville, MD	Civic	Support
St. Luke's Hospital Master Plan Update	Bethlehem, PA	Healthcare	Support
McKeldin Plaza	Baltimore, MD	Parks/Recreation/Public Space	Support
Ward Farm Park Master Plan	Dunkirk, MD	Parks/Recreation/Public Space	Support
Downtown Frederick Post Office Site Design Workshop	Frederick, MD	Community Planning	Co-lead
Robert C. Murphy Courts	Annapolis, MD	Civic	Support

PROJECT NAME	LOCATION	PROJECT TYPE	ROLE
Sarah's Hope	Baltimore, MD	Non-Profit	Support
Stony Run Stormwater Management	Baltimore, MD	Stormwater Management	Co-lead
Savage Area Complete Streets	Savage, MD	Streetscape/Transportation	Support
Broadview Median	Baltimore, MD	Streetscape/Transportation	Support
Chesapeake Bay Bridge Gateway	Stevensville, MD	Streetscape/Transportation	Support
Milford Rivertown Rebirth Plan 2025	Milford, DE	Community Planning	Support
Washington Boulevard Green Street	Baltimore, MD	Stormwater Management	Co-lead
York PA Charrette	York, PA	Community Planning	Support
Seaford Waterfront Vision	Seaford, DE	Community Planning	Support
Sandlot	Baltimore, MD	Mixed-Use/Retail/Office	Support
Stony Run Signage	Baltimore, MD	Signage	Co-lead
Frederick Square Corner	Frederick, MD	Parks/Recreation/Public Space	Support
Rockville Stonestreet	Rockville, MD	Streetscape/Transportation	Support
Rockville 2040 Comprehensive Plan	Rockville, MD	Community Planning	Support
Chestertown Main Street	Chestertown, MD	Main Street	Support
Waverly Main Street Implementation	Baltimore, MD	Main Street	Support
Leonardtwn Strategic Plan	Leonardtwn, MD	Community Planning	Support
Wyman Park Dell Westside Concepts	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Chick Webb Recreation Center	Baltimore, MD	Parks/Recreation/Public Space	Support
Social Coffeehouse Facade Improvements	Leonardtwn, MD	Façade	Lead
Harriett Tubman Grove Interpretive Sign	Baltimore, MD	Signage	Lead
Rock Creek East One Livability Study	Montgomery County, MD	Streetscape/Connectivity/Transportation	Support
Takoma Junction Vision Plan	Montgomery County, MD	Streetscape/Connectivity/Transportation	Support
26th Street Green Concept-Design-Build	Baltimore, MD	Placemaking	Co-lead
Eastover Forest Heights Trail Improvements Plan	Eastover-Forest Heights, MD	Streetscape/Connectivity/Transportation	Support
Chesapeake Beach Connectivity Study	Chesapeake Beach, MD	Streetscape/Connectivity/Transportation	Support
Design for Distancing, Belair-Edison Design-Build	Baltimore, MD	Placemaking	Co-lead
Aura Chapel Hill	Chapel Hill, NC	Multi-family Residential	Support
Aura Wendell Falls	Wendell Falls, NC	Multi-family Residential	Support
BLISS Meadows	Baltimore, MD	Urban Agriculture	Support
Smithfield	Pennsylvania	Multi-family Residential	Support
Farrington	Pennsylvania	Multi-family Residential	Support
Co-Balt Outdoor Amenity Space	Baltimore, MD	Mixed-Use/Retail/Office	Support
Sparrow's Point	Baltimore, MD	Parks/Recreation/Public Space	Support

PROJECT NAME	LOCATION	PROJECT TYPE	ROLE
USDN Resilience Hubs	National (USA)	Community Planning/Resiliency	Support
HoCo By Design and Route 1 Assessment	Howard County	Streetscape/Connectivity/ Transportation	Support
Howard County Complete Streets	Howard County, MD	Streetscape/Connectivity/ Transportation	Support
Howard County General Plan: Howard County 2040	Howard County, MD	Planning	Support
Inova Mt. Vernon Campus	Alexandria, VA	Healthcare	Support
Turner Splash Pad at Baker Park	Frederick, MD	Parks/Recreation/Public Space	Support
Ellicott City Ongoing - Courthouse	Ellicott City, MD	Civic	Support
Reimagine Middle Branch Plan	Baltimore, MD	Parks/Recreation/Public Space	Support
Redgate Park Master Plan	Rockville, MD	Parks/Recreation/Public Space	Co-lead
Wheaton Park	Hagerstown, MD	Parks/Recreation/Public Space	Support
Lower Stony Run Strategic Plan	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Glen Burnie Town Center	Glen Burnie, MD	Community Planning	Support
Leonardtown Strategic Plan Phase II	Leonardtown, MD	Community Planning	Support
Perry County Grant Package	Perry County, PA	Community Planning	Support
Solo Gibbs Design	Baltimore, MD	Parks/Recreation/Public Space	Support
Rockville 2040 Comprehensive Plan	Rockville, MD	Community Planning	Support
Simon Turner Memorial Garden	Frederick, MD	Parks/Recreation/Public Space	Support
City of Conway	Conway, SC	Community Planning	Support
Perry County Design Guides	Perry County, PA	Community Planning	Support
Petersburg National Battlefield	Petersburg, VA	Parks/Recreation/Public Space	Support
Aberdeen Main Street	Aberdeen, MD	Community Planning	Support
New Cumberland Borough Downtown Plan	New Cumberland, PA	Community Planning	Support
Triangle Park (Cultural Trail)	Hagerstown, MD	Parks/Recreation/Public Space	Support
Friendship Park	Bethlehem, PA	Parks/Recreation/Public Space	Support
Rash Field Phase II - Community Engagement	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Surratt House Museum	Clinton, MD	Historic Site	Lead
South Bethlehem Greenway	Bethlehem, PA	Parks/Recreation/Public Space	Support
Sharpsburg Historical Park	Sharpsburg, MD	Parks/Recreation/Public Space	Support
Annemarie Sculpture Garden & Arts Center	Solomons, MD	Parks/Recreation/Public Space	Support
MD 6/La Plata	La Plata, MD	Streetscape/Connectivity/ Transportation	Support
Leonardtown Strategic Plan Phase III	Leonardtown, MD	Community Planning	Co-lead
Liberty Dog Park	Baltimore, MD	Parks/Recreation/Public Space	Co-lead
Ladew Gardens Master Plan	Monkton, MD	Parks/Recreation/Public Space	Support

PROJECT NAME	LOCATION	PROJECT TYPE	ROLE
Rash Field Park Phase II	Baltimore, MD	Parks/Recreation/Public Space	Support
Lexington Park Art Park	Lexington Park, MD	Parks/Recreation/Public Space	Co-lead
Montpelier House Museum Historic Site	South Laurel, MD	Historic Site	Lead
Buddy Attick Lake Park	Greenbelt, MD	Parks/Recreation/Public Space	Support
Blakehurst Landscape Master Plan	Towson, MD	Senior Living	Co-lead
Social Coffehouse Signage & Façade Improvement Plan	Leonardtown, MD	Façade	Lead
St. Michaels Boundary Lane Park	St. Michael's, MD	Parks/Recreation/Public Space	Support
Mellon Park Signage Project	Pittsburgh, PA	Signage	Co-lead
New Cumberland Borough Recreation, Parks, & Trails Network Plan	New Cumberland, PA	Parks/Recreation/Public Space	Co-lead
Marietta House Museum	Glenn Dale, MD	Historic Site	Co-lead
Aberdeen Downtown Revitalization Plan	Aberdeen, MD	Community Planning	Lead
Northwest Baltimore Strategic Neighborhood Action Plan	Baltimore, MD	Community Planning	Support
Hanford Civic Center Park Improvements	Hanford, CA	Parks/Recreation/Public Space	Lead
Small Area Plan 11	Baltimore County, MD	Community Planning	Lead
Public Art on Baltimore County Roadways	Baltimore County, MD	Policy	Lead
Historic East Towson Community Connectors Complete Street Demonstration Project	Baltimore County, MD	Streetscape/Connectivity/Transportation	Lead
City-County Corridor Collaborative	Baltimore County, MD	Community Planning	Support